



TERMS AND CONDITIONS FOR OPEN ENROLLMENT COURSES AT WEST POINT

The open enrollment course for which you are registering, which includes in-person, virtual and online programs (the "Course") is owned by Thayer Leader Development Group, Inc. ("Thayer"), 674 Thayer Road, West Point, New York 10996. The online portion of the Course is operated by Udemy, Inc. ("Udemy"), which provides the system platform for the online portion of the Course. The virtual portion of the Course may be operated by Zoom, Microsoft Teams or another virtual system platform.

Your registration and participation in the Course are governed by the provisions contained in these Terms and Conditions (the "Terms and Conditions"). Because you are registering online, your consent to these Terms and Conditions is indicated by checking the box beside [Terms and Conditions](#) on the registration link. You will also be asked to agree to these Terms and Conditions prior to commencing the online portion of the Course. IF YOU DO NOT AGREE TO THESE TERMS AND CONDITIONS YOU MAY NOT ACCESS, PARTICIPATE IN OR OTHERWISE USE ANY PORTION OF THE COURSE.

As used in these Terms and Conditions, "you" may mean you as an individual participant in the Course and/or the corporate entity that has signed a mutually executed separate client services agreement with Thayer, and paid for its employees, representatives and/or guests to participate in the Course, as applicable (such agreement, the "Client Services Agreement"). If you are agreeing on behalf of a corporate entity, your consent to these Terms and Conditions is indicated by your agreement to the Client Services Agreement, and your company's employees' or guests' consents are indicated by their checking the box next to these Terms and Conditions. In the event of a conflict between these Terms and Conditions and the Client Services Agreement, the applicable Client Services Agreement shall prevail.

You may also be asked to sign these Terms and Conditions if you are an observer in the Course. In your capacity as an observer, these Terms and Conditions shall apply to your access to the Course materials and content, your presence in-person, your access to the online or virtual platforms, and your limited use of any such content, as provided herein.

Use of the Course

The content provided in the Course is for your personal development purposes only. You may access and participate in the Course solely pursuant to these Terms and Conditions for your personal or professional, non-commercial use. By registering for the Course, you represent and warrant that all information you submit is truthful and accurate, and you are 18 years of age or older.

If you are an observer, you may not use the Course content for your personal, professional or commercial use and may only observe the Course services for the limited purpose of deciding whether to engage Thayer for future additional services for yourself or your employer, or as otherwise previously agreed in writing by Thayer.

Payment

Your payment includes the cost of the Course. Your payment includes the cost of hotel accommodation, conference services and meals on the specific dates and times of the in-person program events, as specified on your applicable registration web page. Your payment does not include mini-bar charges, long-distance or phone charges or additional services not otherwise specified, nor does it include the cost of participants other than yourself. You are responsible for providing your own transportation to and from The Historic Thayer Hotel at West Point. While hotel accommodation is generally provided at the Historic Thayer Hotel at West Point, you agree to stay at an alternative location nearby without refund or additional charge if the Historic Thayer Hotel determines a need to change room bookings.



The Course registration fee provides you with the right to attend the on-site portion of the Course, as well as a license for one participant to access the online and virtual portions of Course. The full Course fee is due upon registration. Your registration will be reviewed for acceptance once your registration information and full payment are both received. Thayer will accept credit card payments through its website registration, over the phone or in person. Registration closes two weeks prior to the start date of the Course. Registration for the Course is limited only to you and is on a first-come, first-serve basis. Spaces are only guaranteed once the registration is approved and full payment has been received. You will receive a registration and payment confirmation email separately upon receipt and verification, respectively.

Cancellation

In preparation for the Course, we initiate many administrative and logistical actions related to your registration which incur a variety of costs prior to the launch. Therefore, the following fees apply, based on the amount of advance notice you provide to us:

NUMBER OF DAYS BEFORE Phase 1*	SUBSTITUTIONS ALLOWED	TRANSFER FEE	CANCELLATION FEE
More than 45 days	Yes (<i>no fee</i>)	None	None
15–45 days	Yes (<i>no fee</i>)	25% of tuition	50% of tuition
3-14 days	Yes (\$500 fee)	25% of tuition	50% of tuition
Less than 3 days	No	50% of tuition	100% tuition

*Phase 1 – this refers to the first day of the online pre-work program provided by Thayer.

Substitutions: Substitution requests (i.e., to substitute registration in this Course to a different participant) must be submitted at least 3 days before Phase 1 of the Course begins. To be considered a completed substitution request, the request must be made in writing and include all required participant registration information for the new participant. Otherwise, the appropriate Transfer Fee or Cancellation Fee policy will be applied.

Transfers: Transfer requests (i.e., to transfer registration by the same participant to a different Thayer program) must be made in writing and indicate the new date or new program the participant wishes to attend. Otherwise, the appropriate Cancellation Fee policy will be applied. The remaining tuition balance will be applied to the new program dates. Tuition will become 100% non-refundable if a participant transfers more than 2 times or does not attend another program within 12 months of the original program start date. Transfers to the requested new program are not guaranteed as space may not be available.

Cancellations: If requested, any remaining balance of a cancelled Course's payment can be applied to another Thayer program within 12 months of the original Course's Phase 1 date. After 12 months, the balance is non-refundable.

If Thayer cancels the Course due to an act of God or any other condition reasonably beyond Thayer's control that makes it impossible or unreasonable to hold the Course, Thayer shall not provide any refunds or credits; provided, however, that Thayer shall make reasonable efforts to transfer your payment and registration to another similar program.



Thayer may decide to convert an outdoor experiential program into a comparable indoor experiential program due to weather conditions, without any liability or refund owing to any participant.

System Requirements

To access the online and virtual portions of the Course, you will need a computer or mobile device with the system requirements, hardware and operating systems outlined on the registration link, as well as internet access. Please check that your computer or device has the necessary requirements to access the Course, prior to registration. If your computer or device does not have these requirements, you will not be able to access the Course and your fee will not be refunded.

Privacy

Thayer takes your privacy seriously. For further information about how we use and protect information provided by you during registration for, and participation in, the Course, please view our [Privacy Policy](#). Please note, however, that notwithstanding the Privacy Policy, certain information you provide during the Course may be available to other Course participants, and may be used by Thayer to: (i) provide more customized facilitation of the Course, (ii) validate your completion of the Course and facilitate the production of a digital completion certificate to be generated, processed and issued by Thayer's sub-contracted vendor, EdInvent, Inc. dba Accredible ("Accredible"), and (iii) provide feedback to Thayer on how to improve the Course.

You agree that upon completion of the Course, you consent to Thayer retaining your name, contact information and a record of having taken the Course for the exclusive purpose of Thayer contacting you with future information to sustain your learning, to inform you about upcoming Thayer events or programs, and/or to verify your participation in the Course. Thayer may also share your name, title, contact information, program name, and dates you attended the Course, along with any other necessary information, with the Subcontractors listed below, as necessary to deliver the Services. Please know that you are entitled to opt of future Thayer communications at any time, and to request what information we have, as well as the deletion or correction of any personal information.

Unauthorized Use

You agree not to use the Course for illegal purposes. As a participant, you may not use this Course for any commercial purpose, other than to improve your own executive management and leadership skills at work. You may not screenshot or use automated data mining techniques to catalog, download, store or otherwise reproduce, store or distribute content provided pursuant to the Course. You may not take any action to damage or interfere with the Course or any other user's participation in or access to the Course, including, without limitation, via means of overloading, "flooding", "mailbombing" or "crashing" the system platform. You may not send unsolicited e-mail, including promotions and/or advertising of products or services, through the Course or forge or mask your true identity in any e-mail or posting. You may not frame portions of this Course within another web site or establish links from any other web site to any portion of this Course without Thayer's prior written consent. You agree to communicate with other participants, and any moderator, facilitator or instructor, in a professional, respectful manner and not to harass or defame any such individuals. You also agree to keep confidential and not disclose to any third party (including others within your company) any information disclosed by other participants in your cohort during the Course, nor use any such information for any purpose as a participant other than for your own leadership development, without obtaining the prior written consent of the disclosing participant. You agree that you are participating in the Course yourself and not permitting unauthorized guests or observers to participate or use your registration. You agree further not to upload to, or use any Thayer Course content in or for, any artificial intelligence, large language model or generative AI platform or model.



Restrictions

You agree not to: (a) share password access with other individuals for which a license has not been purchased; (b) distribute, share, sublicense, lend, lease or otherwise make the Course, Course materials or the system platform available to any third party (on the Internet, an information network or tangible media, by broadcast or in any other manner); (c) modify, adapt, create derivative works from or translate any part of the Course or system platform; (d) reverse engineer, decompile or disassemble the course or the system platform or otherwise attempt to obtain its source code; or (e) remove or alter any copyright, trademark or other proprietary notice contained in the Course or system platform.

During the period of the Course, and for two (2) years thereafter, you agree that you will not, without Thayer's prior written consent, directly or indirectly, engage, consult with, employ or solicit services from any Thayer instructor or employee whom you met as a result of the Course. Once the Course has terminated, you agree that any future communication regarding the obtaining additional services, consultations or engagements of any variation provided by such Thayer faculty members or employees must be coordinated and arranged through Thayer.

User Supplied Information

If you supply any information or material to Thayer or others during and as part of the Course, you guarantee to Thayer that you have the legal right to supply, post, or store such information or material and that doing so will not violate any obligations to which you are subject, nor the law, nor the rights of any person or entity. You also agree to abide by any additional rules regarding posting of user content, such as the type of content allowed in various areas of the Course.

Grant of License and Ownership of Intellectual Property

Upon your payment in full of the Course fee, submission of registration information, agreement to these Terms and Conditions and Thayer's acceptance of your registration application, Thayer grants you a revocable, non-exclusive, limited license to participate in the Course in accordance with these Terms and Conditions. Each grant of license to the Course is unique to you and any access to the Course may not be shared with any other person via shared login access or any other method. Neither the Course nor Udemy's system platform, nor any portion thereof, may be resold or redistributed or otherwise distributed in any manner. Intellectual property rights in the Course curriculum, designs, ideas and materials developed by Thayer and/or Thayer instructors shall vest exclusively in Thayer and/or the Thayer instructors, who shall have sole and exclusive ownership of the intellectual property rights therein (as applicable). Except for the license mentioned herein, no right, title or interest in any content or materials from the Course are transferred to you as a result of accessing or participating in the Course. Written materials or materials provided in connection with the Course may not be copied, modified, disclosed or distributed without the prior written consent of Thayer. The Course may not be recorded, taped, transcribed, photographed, or reproduced in any form or media without the prior written consent of Thayer. Your license provided in these Terms and Conditions, and right to access the Course materials, shall terminate automatically without further notice upon two (2) months after the Course ends.

DISCLAIMERS

THE CONTENT CONTAINED IN THE ONLINE COURSE HAS BEEN PRE-RECORDED AND MAY NOT BE UP-TO-DATE OR ACCURATE. THE COURSE, INCLUDING ALL CONTENT THEREIN, IS PROVIDED "AS IS". TO THE FULLEST EXTENT PERMISSIBLE BY LAW, THAYER MAKES NO REPRESENTATIONS OR WARRANTIES OF ANY KIND WHATSOEVER FOR THE CONTENT IN THE COURSE. FURTHER, THAYER DISCLAIMS ANY EXPRESS OR IMPLIED WARRANTIES, INCLUDING, WITHOUT LIMITATION, NON-INFRINGEMENT, TITLE,



MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE. ASPECTS OF THE EDUCATIONAL SERVICES MAY REFLECT OPINION, PERSONAL EXPERIENCE, ONE PHILOSOPHICAL APPROACH OVER OTHERS AND/OR RECOMMENDATIONS THAT MAY NOT BE APPROPRIATE FOR YOUR SITUATION AND/OR FOR YOU.

TO THE EXTENT THAT YOU RELY UPON OR USE ANY ADVICE IN THE EDUCATIONAL SERVICES, YOU DO SO AT YOUR OWN RISK. THAYER DOES NOT WARRANT THAT THE COURSE OR SYSTEM PLATFORM WILL BE UNINTERRUPTED OR ERROR FREE, NOR THAT THE COURSE OR SYSTEM PLATFORM ARE FREE OF VIRUSES OR OTHER HARMFUL COMPONENTS. THAYER RESERVES THE RIGHT TO CORRECT ANY ERRORS, INACCURACIES OR OMISSIONS AND TO CHANGE OR UPDATE CONTENT AT ANY TIME WITHOUT PRIOR NOTICE; PROVIDED, HOWEVER, THAT THAYER DOES NOT GUARANTEE THAT ANY ERRORS, INACCURACIES OR OMISSIONS WILL BE CORRECTED.

TO THE EXTENT THAT YOU ACCESS THE COURSE FROM AN INTRANET, PLATFORM OR WEB SERVER OWNED OR LICENSED TO ANY THIRD PARTY (SUCH AS YOUR EMPLOYER, FOR EXAMPLE), THAYER MAKES NO REPRESENTATIONS REGARDING THE PRIVACY OR SECURITY OF YOUR INFORMATION TO THE EXTENT CONTROLLED OR ACCESSIBLE BY SUCH THIRD PARTIES. THAYER SHALL NOT BE LIABLE FOR YOUR INABILITY TO ACCESS OR PARTICIPATE IN THE COURSE.

IN NO EVENT WILL THAYER BE LIABLE UNDER ANY THEORY OF TORT, CONTRACT, STRICT LIABILITY OR OTHER LEGAL OR EQUITABLE THEORY FOR ANY LOST PROFITS, LOST DATA, LOST OPPORTUNITIES, COSTS OF COVER, EXEMPLARY, PUNITIVE, PERSONAL INJURY/WRONGFUL DEATH, SPECIAL, INCIDENTAL, INDIRECT OR OTHER CONSEQUENTIAL DAMAGES, EACH OF WHICH IS HEREBY EXCLUDED BY AGREEMENT OF THE PARTIES REGARDLESS OF WHETHER OR NOT EITHER PARTY HAS BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGES. **IF YOU ARE DISSATISFIED WITH THE COURSE, THE SYSTEM PLATFORM, THE CONTENT, OR WITH THE TERMS OF USE, YOUR SOLE AND EXCLUSIVE REMEDY IS TO DISCONTINUE ACCESSING OR PARTICIPATING IN THE COURSE. YOU ACKNOWLEDGE, BY YOUR PARTICIPATION IN THE COURSE, THAT SUCH PARTICIPATION IS AT YOUR SOLE RISK. BECAUSE SOME STATES DO NOT ALLOW THE EXCLUSION OR LIMITATION OF LIABILITY FOR CONSEQUENTIAL OR INCIDENTAL DAMAGES, SOME OF THE ABOVE LIMITATIONS MAY NOT APPLY TO YOU. IN SUCH STATES, THAYER'S LIABILITY IS LIMITED AND WARRANTIES ARE EXCLUDED TO THE GREATEST EXTENT PERMITTED BY LAW, BUT WILL, IN NO EVENT, EXCEED THE AMOUNT OF THE COURSE FEE.**

Thayer reserves the right to replace any named faculty, guides and instructors with other representatives of Thayer of similar rank or experience. Thayer also reserves the right to have other Thayer representatives attend and observe the Course.

Prior to certain in-person experiential programs, you shall be asked to sign a waiver and release form.

Because Thayer is located on a U.S. military base, you are required to show government-issued ID and provide certain personal information prior to entry to West Point. This information (as provided beforehand to Thayer) will be provided to the Thayer Hotel and the West Point Visitor's Center exclusively to facilitate your entrance onto the premises for the in-person portion of the Course. Access to all in-person Services at West Point is not guaranteed. If West Point Visitor's Center denies access, you may not be able to attend certain in-person sessions, and no refund or credit shall be issued in connection with such denial.

Indemnity

You understand and agree that you are personally responsible for your behavior while participating in the Course. You agree to defend, indemnify and hold harmless Thayer, its subcontractors and each entity's officers, directors, agents, subcontractors, affiliates and employees from any loss, liability, claim, cost, damage or



demand, including reasonable attorneys' fees, due to or arising out of your use, misuse or inability to participate in, the Course, your provision of any content to the Course, and/or your breach of these Terms and Conditions.

Subcontractors

You acknowledge and agree that Thayer shall use certain subcontractors to deliver aspects of the Course, including the services of the Historic Thayer Hotel, Thayer's faculty, as well as certain expert guides, observer/controllers and other guides, any applicable tour bus operators, and the platform providers for the digital certificates, on-line and virtual Services, experiential waivers and post-program surveys. You agree Thayer shall not be responsible for losses, damages, claims, expenses or liabilities arising from or caused by the Thayer Hotel, Zoom, Accredible, or West Point Tours.

Thayer Status

In providing the Course to you, Thayer shall be an independent contractor. Nothing in these Terms and Conditions shall be interpreted or construed as creating, establishing, continuing or re-establishing any employer-employee, partnership, joint venture, agency, or any other relationship with you (other than as a customer), the existence of which is expressly denied by you. You are not authorized, nor shall have any authority, to make any representation, contract or commitment on behalf of Thayer, or otherwise bind Thayer in any respect whatsoever.

Links

The Course may contain links to other web sites not maintained by Thayer. Other sites may also reference or link to the Course, to Thayer's website or the system platform. We encourage you to be aware when you leave our Course and Udemy's system platform, and to read the terms and conditions and privacy statements of each and every web site that you visit. We are not responsible for the practices or the content of other web sites.

International Use

Thayer makes no representation that the content contained the Course is applicable or appropriate for use in locations outside the United States. You agree to comply with all applicable laws and local rules regarding the transmission of technical data, provision and use of acceptable content, and online conduct outside of, and into and out of the United States.

Termination

If you breach any of these Terms and Conditions, Thayer reserves the right to terminate your access to, participation in and use of the Course immediately without prior notice and without refund.

Governing Law

The laws of the State of New York, without regard to its conflict of law rules, shall govern these Terms and Conditions, the [Privacy Policy](#), your use of the Course and the content contained therein, for all matters arising therefrom or relating thereto. YOU HEREBY EXPRESSLY CONSENT TO EXCLUSIVE JURISDICTION AND VENUE IN THE COURTS OF ORANGE COUNTY, NEW YORK.

Miscellaneous

Our failure to exercise or enforce any right or provision of these Terms and Conditions shall not operate as a waiver of such right or provision. The section titles in these Terms and Conditions are for convenience only and have no legal or contractual effect. Nothing contained in these Terms and Conditions is in derogation of our



right to comply with governmental, court and law enforcement requests or requirements relating to your use of the Course or information provided to or gathered by us with respect to such use. If any part of these Terms and Conditions is determined to be invalid or unenforceable pursuant to applicable law including, but not limited to, the warranty disclaimers and liability limitations set forth above, then the invalid or unenforceable provision will be deemed superseded by a valid, enforceable provision that most closely matches the intent of the original provision and the remainder of these Terms and Conditions shall continue in effect. These Terms and Conditions (including the [Privacy Policy](#)) constitute the entire understanding between you and Thayer and explicitly override and replace any promotional or other materials or statements (whether written, oral or otherwise) that may relate to this Course. These Terms and Conditions may be changed at any time without prior notice. Your continued participation in the Course conclusively demonstrates your acceptance of any such changes.

Questions

Should you have any questions regarding these Terms and Conditions you may contact us at info@thayerleadership.com. These Terms and Conditions are effective and were last updated on October 13, 2025.